



INVESTOR DAY 2025

Bitcoin

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Open protocols



Why Block cares about bitcoin

Open

Not owned or controlled
by any single entity.

Global

Works anywhere, and helps
us serve more people faster
without the need to customize for
countless different local payment
schemes.

Proven

Has withstood a global pandemic
and countless macroeconomic
shockwaves — and come out
only stronger.



Accessibility
Everyday utility
Security

Decentralization

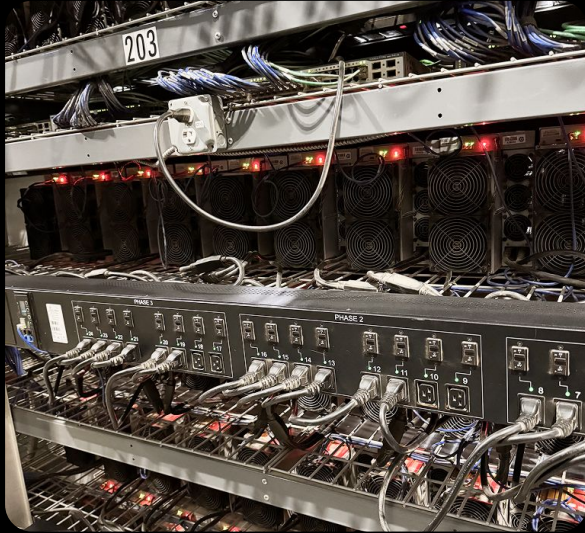
In bitcoin, anyone can help run the network, specifically:

- **Point** their compute power at the bitcoin network.
- **Contribute** to its broad decentralization and security.
- **Earn** rewards, in the form of bitcoin, for their contribution.





What we heard



Infra is not optimized.



Things break.



Software is a challenge.

Existing market opportunity today: \$3B–\$6B

MARKET OBSERVATIONS



01

Large market opportunity



02

High barriers to entry

Represents hardware sales revenue market opportunity. Market opportunity figures are derived by multiplying projected annual hardware sales (TH/s) by projected ASIC miner price per terahash (\$/TH).

Proto's head start in bitcoin mining hardware

BLOCK ADVANTAGES



01

Hardware expertise



02

Supplier relationship



03

Commitment to bitcoin





Launch summary

Forbes

FORBES DIGITAL ASSETS

**Bitcoin Mining Gets
A Major Power Boost.
Here's What Comes
Next**



**Jack Dorsey's Block
Reveals Modular Bitcoin
Mining Rigs That Can Be
Upgraded**

MEDIA SUMMARY

310 articles

Across 33 countries

With a global reach of 950M

Extremely positive coverage



jack
@jack

"A commitment to ALL the players in the mining industry, not just the big guys."



Wilson_Mining @WilsonMining · Aug 14

Just finished up the @protomining launch man what an amazing event and product.

The main takeaways were:

- Extreme focus on quality and longevity. In a world where everyone is close i...

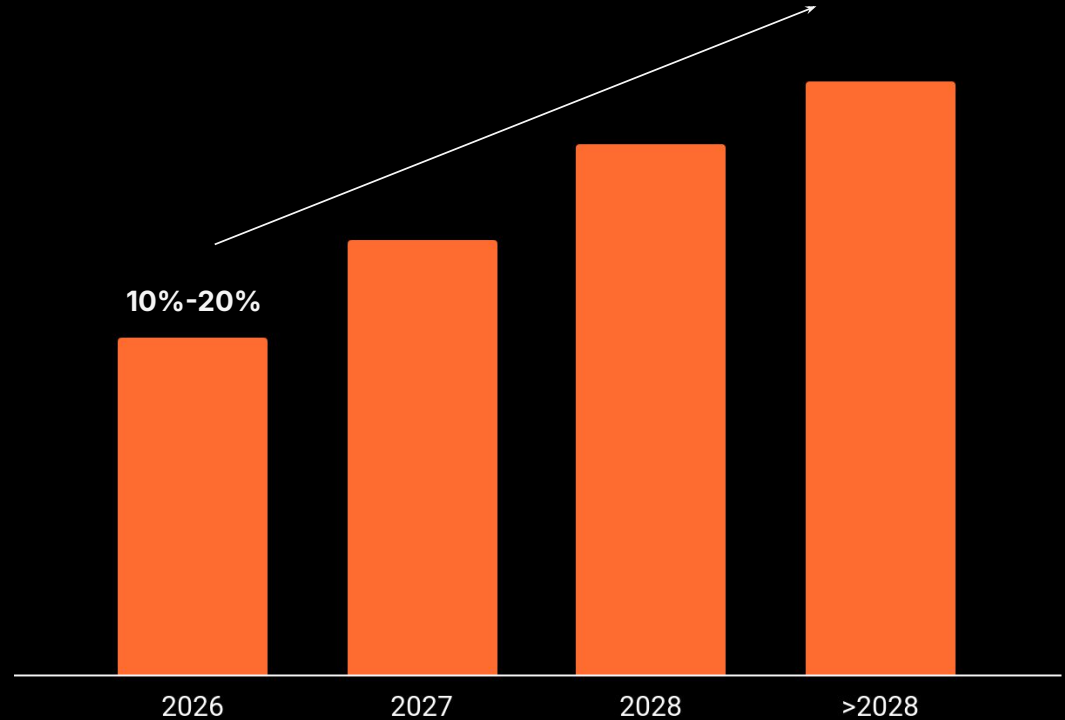
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Margin profile

ASIC improvement and hashboard upgrades can drive margin expansion over time.



Margin reflects gross profit from hardware sales as a percentage of net revenue.

Bitcoin hardware market opportunity:

Expanding over time through
improved ASIC technology and
hardware design innovation.



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