

INVESTOR DAY

THANK YOU

CRITICAL FEEDBACK

---

**BLOCK, INC.**

ORG STRUCTURE  
ENGINEERING  
LEADERSHIP  
FOCUS

---

**WTF ???**

ACCELERATING  
PROFITABLE  
CONNECTED  
AUTOMATED

---

**NOW**

CAPABILITIES

ECOSYSTEMS

INTERFACE

---

**STRENGTHS**

FINANCIAL

OPERATIONAL

VIRAL NETWORKS

AI

---

**CAPABILITIES**

SQUARE #SELLER

CASH APP #INDIVIDUAL

BITCOIN #NETWORK

AFTERPAY #ADVERTISER

TIDAL #CREATOR

---

# ECOSYSTEMS

HARDWARE

SOCIAL NETWORKS

PROACTIVE INTELLIGENCE

---

INTERFACE

MOVE TO PLASTIC → CARD READER #PAYMENTS

CASH FLOW → SQUARE LOANS #LENDING

DEBIT CARD → CASH APP #NETWORK

LIVING DATA + AI → PROACTIVE INTELLIGENCE #AUTONOMY

---

# INFLECTIONS

BUILD THE FULLY AUTONOMOUS ECONOMIC  
PLATFORM FOR INDIVIDUALS AND BUSINESSES

---

**GIVE TIME BACK**

1. BUILD MANAGERBOT TO OPERATE YOUR BUSINESS
  2. BUILD MONEYBOT TO MAKE THE MOST OF YOUR MONEY
  3. CONNECT NEIGHBORHOODS GLOBALLY THROUGH SQUARE AND CASH APP
  4. REDUCE OUR DEPENDENCY ON THE CURRENT FINANCIAL SYSTEM WITH BITCOIN
  - ∞. BUILD IT ALL WITH BUILDERBOT
- 

# MASTER PLAN

AUTOMATES PAYROLL, SCHEDULING, INVENTORY, MARKETING, ...  
REDUCES MANUAL WORK, INCREASES THROUGHPUT  
CONSISTENT, ALWAYS-ON, EFFORTLESS OPERATIONS

---

# MANAGERBOT

AUTOMATES BUDGETING, TAXES, SAVINGS, PAYMENTS, ...  
ADAPTIVE TO CUSTOMER BEHAVIOR + LOCAL CONTEXT  
GLOBALLY PORTABLE BITCOIN-NATIVE FOUNDATION

---

**MONEYBOT**

CONNECTS ALL OF OUR ECOSYSTEMS

DRIVES USAGE FOR BOTH SQUARE AND CASH APP

REDUCES COSTS FOR US AND FOR OUR CUSTOMERS

---

**NEIGHBORHOODS**

LONG-TERM INFRASTRUCTURE THESIS  
GLOBAL ACCESS, LOWER FEES, PROGRAMMABLE  
BLOCK IS THE MOST IMPORTANT COMPANY IN BITCOIN

---

**BITCOIN**

MODEL INDEPENDENT AUTONOMOUS SOFTWARE CREATION  
GOOSE ORCHESTRATION LAYER  
EVERY ROLE CAN BUILD

---

**BUILDERBOT**

IF IT CAN BE AUTOMATED, IT MUST BE  
DESIGNED BY HUMANS, RUN BY AI  
SPEED IS OUR CORE-COMPETENCY

---

**MINDSET**